Annual Report 2023







Education and Networking Opportunities For the Pension, Benefits and Investment Industry.

Table of Contents

Mission, Vision and Values2	-
Strategic Directions 2024-2026	;
Message from the Chair of the Board of Directors	ļ
Message from the CEO5	;
CPBI Board of Directors 20236	;
Fast Facts	,
CPBI Membership Perks9)
CPBI FORUM 2023	0
CPBI 2023 Volunteer Award Recipients1	1
Atlantic Region1	2
Quebec Region1	5
Ontario Region1	7
Manitoba Region1	9
Saskatchewan Region2	1!
Northern Alberta Region2	!4
Southern Alberta Region2	!5
Pacific Region	27
CPBI Job Posting Service2	<u>1</u> 9
Appointment Notices2	<u>1</u> 9
National Partners 2023	0
CPBI National Office	1
2023 Audited Financial Statements	12
Statement of Financial Position	6
Statement of Revenue and Expenditures	8
Statement of Cash Flows	19
Notes to Financial Statements 4	ι∩

Mission, Vision and Values



MISSION

To lead the professional development of Canadian pension and benefits industry stakeholders via networking and educational content and bring people together to build relationships and exchange ideas in a safe, respectful and inclusive environment.



VISION

Canadian pension and benefits industry professionals turn to CPBI first for high quality education and networking opportunities.



VALUES

We respect Regions unique needs, while delivering on CPBI's national, not for profit mandate through:

Collaboration

CPBI values collaboration by:

- · Encouraging open communication.
- · Sharing knowledge, best practices and learnings.

Innovation

CPBI values innovation by:

- Discussing new ideas and trends in the industry and in the association world.
- · Seeking out timely educational topics.
- Practicing a continuous improvement mindset.

Accountability

CPBI values accountability through:

• Being transparent about our goals, reporting on results and holding ourselves accountable, both internally and externally.

Diversity, Equity and Inclusion

CPBI values DEI by:

- Treating everyone with fairness, respect and dignity.
- Providing access to programs, services and opportunities.
- Embedding principles of DEI in our education, networking and practices.

Sustainability

CPBI values sustainability by:

• Balancing long-term considerations with short-term needs while working in a framework of environmental, social and governance practices.

CPBI Brand

- Promote CPBI's brand positioning: Canadian pension and benefits industry professionals turn to CPBI first for high-quality, unbiased education and networking opportunities because of its inclusive volunteer-led grassroots approach, where they can learn something new and meet someone new.
- Grow market reach by increasing the awareness of the CPBI brand among industry professionals.
- Expand our partnership with industry providers and continue to be a brand they want to align with.

Membership

- Actively promote a compelling membership value proposition.
- Continue to grow and sustain a membership base that shares a strong sense of belonging.

Programing and Networking

- Provide high-quality unbiased programming and networking opportunities to plan sponsors, advisors and industry providers.
- Focus on promotion and growth in registrations.

Operations

- Exercise fiscal prudence in a manner that supports organizational growth, sustainability and member value proposition.
- Continue to find efficiencies in our operations and enhance cyber-security protocols.
- Continuous improvement in enhancing the user experience.

Governance

- Strong people strategy that supports clear roles and responsibilities, recognition and development.
- Robust review of all bylaws and policies.



Clark DehlerChairperson, Board of Directors

Message from the Chair of the Board of Directors

Reflecting on the successes of 2023, I am immensely proud of the growth and achievements at all levels within our organization. We've delivered the strong, unbiased programming that CPBI is renowned for, reinforcing our pivotal role in the Canadian pension and benefits industry. As Chairperson of the Board of Directors, it has been an honor to witness the unwavering commitment and dedication of our members toward our shared vision and mission.

At CPBI, our vision is clear: to be the primary destination for Canadian pension and benefits industry professionals seeking exceptional education and networking opportunities. This vision drives us to set the benchmark for excellence in providing top-tier education and networking avenues within our industry.

Our mission is to lead the professional development of the Canadian pension and benefits industry. We achieve this by offering valuable networking platforms and educational content that foster relationships and facilitate the exchange of ideas within a safe, respectful, and inclusive environment.

In 2023, we embarked on a strategic planning process to chart our course for 2024-2026. These strategic directions are divided into five major areas: CPBI Brand, Membership, Programming and Networking, Operations, and Governance. These priorities will guide us in promoting our brand and expanding our market reach, offering a compelling membership value proposition, providing high-quality programming and networking opportunities, finding operational efficiencies, and upholding good governance. It will be exciting to see this plan unfold through the collective contributions of our Board, Regions and National team. The details of each direction can be found on the previous page.

I extend my heartfelt appreciation to our members, partners, volunteers (from our Regional Councils to our Board of Directors to our speakers), Regional Administrators, and National team for their unwavering support, commitment, and contributions in making 2023 a great year.

As my term as the CPBI Chairperson comes to a close in June 2024, I want to thank my fellow National Board members for their service and support over the last two years. These industry experts dedicate their time and expertise to ensure good governance while supporting our National office staff in maintaining the operational health of our organization. It has been a privilege to work with such a professional and engaged Board, CEO, and National office staff during my tenure as Chair.

Thank you all for your continued support and dedication to making our sector better.





Caroline Tison, MBA, FICB Chief Executive Officer

Message from the CEO

As I reflect on 2023, one word comes to mind: focus. It certainly was a year of directed attention to what we did each day throughout the year, but also in looking ahead to the future.

We are thrilled to share our new strategic plan that will guide us from 2024 to 2026. This plan is backed by a solid operational framework, ensuring we can effectively execute our goals and continue building on the successes of previous years.

2023 was a remarkable year for us. We saw a majority of our attendees return to in-person events, filling our sessions and selling out our conferences. The energy and engagement at these events were palpable, and visiting our regional teams across the country was both inspiring and motivating.

Our membership numbers have grown by 10%, with plan sponsors making up a significant 68% of our membership base. Throughout the year, we hosted 84 events, comprising of 124 individual sessions, and saw robust attendance with a total of 4,200 registrations. It's gratifying to witness such a diverse range of employers and sectors engaging with us; we are proud to have 945 unique employers represented through our membership and event attendance.

I want to thank my national team for their drive, flexibility and hard work. I am touched by your dedication and care in delivering value and supporting our Regions. Our eight Regional Councils across the country continued to deliver top notch programming – Thank you for your trust and for volunteering your precious time and expertise. Huge kudos to our Regional Administrators who deeply care about serving all those who engage with us regionally. I am also grateful to work with an engaged Board of Directors who offer insight, support and guidance. Thank you!

Thank you to our National Partners and Regional Sponsors. Your confidence in CPBI and your ongoing support have been crucial to our success in providing high-quality, cost-effective professional development and networking opportunities throughout Canada.

A sincere thank you to the hundreds of speakers who generously shared their expertise on a wide range of topics. Your valuable time and knowledge have greatly benefited our audience, and your generosity and dedication are deeply appreciated.

A big thank you to you, our members. Your active participation in CPBI activities is essential to our success. We are committed to providing value to you and to continue to be a leader within the pension and benefits sector.



CPBI Board of Directors 2023



Clark Dehler Chairperson



Doug VolkPast Chairperson



Tracy Young-McLean Vice-Chairperson



Pierre Caron Treasurer & Director, Quebec Region



Natasha D. Monkman Secretary & Director, Ontario Region



J.J. BurnellDirector,
Manitoba Region



Tami Dove, Director, Saskatchewan Region (June-December 2023)



Ryan Johnston Director at Large



Ken LieuDirector,
Pacific Region



Dara Sewell Zumstien Director, Saskatchewan Region (January-June 2023)



David Wayne Tutty Director, Atlantic Region



Sharon Vogrinetz Director, Alberta Regions



Caroline Tison CEO, Ex-officio member

CPBI Board Committees 2023

Finance & Audit Committee

Pierre Caron, Chair Clark Dehler Ryan Johnston Doug Volk Tracy Young-McLean

Governance Committee

Natasha D. Monkman, Chair Ryan Johnston David Wayne Tutty Doug Volk

Human Resources Committee

Clark Dehler, Chair Ryan Johnston Natasha D. Monkman Doug Volk Tracy Young-McLean

Membership Committee

Ken Lieu, Chair J.J. Burnell Dara Sewell Zumstien (January to June) Tami Dove (June to December) David Wayne Tutty Sharon Vogrinetz

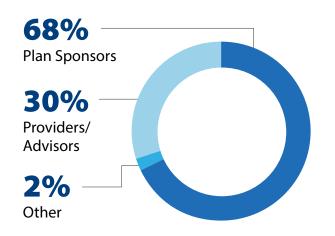
Nominating Committee

Clark Dehler, Chair Doug Volk Tracy Young-McLean

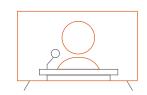
Program Committee

David Wayne Tutty, Chair
J.J. Burnell
Ken Lieu
Dara Sewell Zumstien (January to June)
Tami Dove (June to December)
Sharon Vogrinetz

Fast Facts







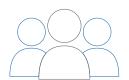
142 Sessions offered

- Online webinars
- Courses / Workshops
- Conference sessions



250Active volunteers

- Regional councils
- Board
- Committees
- Speakers
- Moderators



4242 Attendees

150+
Speakers/
Moderators



Finance & Investment Firms

Financial Institutions

Governments & Regulatory Bodies

Consultants & Advisors

Insurance Carriers •

Law Firms •

Pharmaceutical Companies •

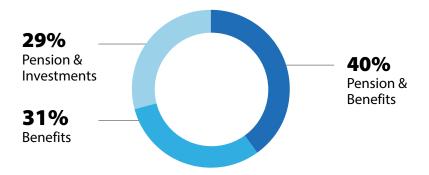
945
Employers
active
with CPBI

Private & Public Sector Employers
(Municipalities, Universities, Automotive,
Construction, Manufacturing,
Entertainment, Food & Beverage,
Healthcare, Wholesale, Energy, etc.)

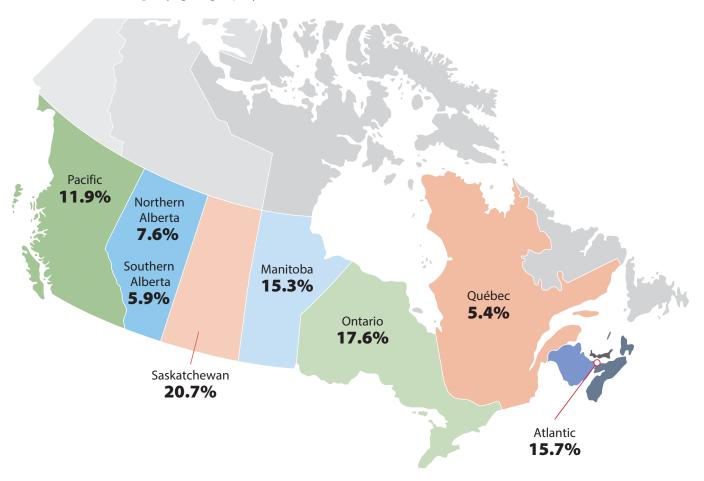
- Multi-Employer Plans
- Labour Unions
- Non-Profit Organizations

Fast Facts

CPBI **community** by specialty



CPBI membership by geography



Registration breakdown for all the sessions held in 2023

Total CPBI	Atlantic	Quebec	Ontario	Manitoba	Saskatchewan	S. Alberta	N. Alberta	Pacific	National Sessions
4242	14.3%	3.2%	14.4%	7.2%	9%	14.7%	1.7%	8.5%	26.9%

CPBI Membership Perks



- √ 50+ online session recordings offered FREE exclusively to members via the CPBI website including free CE credits
- ✓ Free National Webinars including free CE credits
- ✓ Discounts on in-person events and online sessions
- ✓ Exclusive access to CPBI members' directory of 2,000+ members
- ✓ Social and networking events offered exclusively to CPBI Members
- ✓ Opportunity to contribute as a volunteer
- ✓ Email notifications of job postings

Membership Type	Annual Fees	Description
Regular Individual	\$325 (plus applicable taxes)	 Available for all professionals who are interested in joining CPBI*.
Advisor/Consultant	\$325 (plus applicable taxes)	Available to Consultants, Brokers and Advisors.
Plan Sponsor Individual	\$325 (plus applicable taxes)	 For individuals whose employer offers a benefits / retirement plan to their employees and is not associated with the sale of any kind of products or services*.
Associate Individual	\$50 (plus applicable taxes)	 Professionals who have retired from the industry, and are no longer involved in the pension, employee benefits or institutional investment industry*.
Student Individual	\$35 (plus applicable taxes)	 This membership is available to full time students or recent graduates (within 2 years of graduation)*.
		 This category of membership has the rights, duties and privileges of regular membership with the exception of voting rights.
Plan Sponsor Group Member (PSGM)	Tier 1 \$1,750 Tier 2 \$3,500 Tier 3 \$6,500	 A flexible and cost-effective solution for plan sponsor organizations/employers*. Various tiers available based on the size of your team.
Duovidou Cuova	(plus applicable taxes)	A flavilate and aget effective cell the foregoing Time
Provider Group Member (PGM)	\$2,500 (plus applicable taxes)	 A flexible and cost-effective solution for providers. This membership is for 10 individuals and is valid for one calendar year.

^{*}This membership is valid for one calendar year (January 1st to December 31st of every year) and is not pro-rated.

CPBI FORUM 2023

CPBI FORUM 2023

was a total success:

- **524** attendees (290 in-person and 234 online)
- **64** speakers & moderators
- 25 sessions
- **25** sponsor-partners
- 95.5% rated the educational content as Excellent/Good.
- **93.9** % rated speakers as Excellent/Good.
- **83%** said the FORUM exceeded or met their expectations.
- 96% said that the Roundtables exercise met or exceeded expectations.

A **huge** thank you to our supportive National Partners, hard-working volunteers, wonderful conference delegates and everyone else that was involved in making FORUM 2023 the place to be for networking and keeping on top of industry trends.

We look forward to welcoming you in Ottawa, ON June 10-12, 2024 and in Vancouver, BC June 2-4, 2025.





















CPBI 2023 Volunteer Award Recipients

Celebrating excellence and commitment

Every year, CPBI honors the commitment of its volunteers by awarding Regional Volunteer Awards.

On behalf of the CPBI Board of Directors, Regional Councils and National Team, we would like to congratulate and thank the following volunteers for their involvement and contribution to the Institute.



CPBI Atlantic Region Jeff AlexanderMarket Executive, Atlantic TELUS Health



CPBI Ontario Region Kaksha PatelRelationship Manager
Northern Trust Company, Canada



CPBI Saskatchewan Region Sarah JohnstonChief Executive Officer
Johnston Insurance



CPBI Southern Alberta Region Alice Nicholls Client Relationship Executive Sun Life Financial



CPBI Pacific Region Melody Helleouet Account Executive Desjardins

^{*} Titles and company at the time of nomination.

Atlantic Region



Steve Cameron 2023 Chair, CPBI Atlantic Region Regional Vice President Medavie Blue Cross

Let me start by thanking all of you for another successful year for CPBI Atlantic. When reflecting on the year, the first thoughts that come to mind are the connections and laughs with current and new friends in our industry and getting to know each other "on and off the field."

The year started with an engaging and informative 2023 Economic Outlook with Carl Tannenbaum, Northern Trust in Halifax, NS and St. John's, NL.

Atlantic Council presented two other engaging events in 2023. First, Beyond Pronouns: Gender Inclusions in Plan Design and Administration with Karen DeBortoli, from Buck in Halifax, NS Saint John, NB and St. John's, NL. This was followed by our fall Policy & Legal Update for Atlantic Employers: To connect or to disconnect in Halifax, NS. This session was an example of our evolution in providing educational opportunities that reflect all our members in the benefits, pensions and investment fields.

In October many of us made our way to St. Andrews by-the-Sea for our 2023 CPBI Atlantic Regional Conference. Well, who ever thought what magic, fun, laughs and some tears would emerge in this small seaside town. Our keynote speakers ranged from inspirational, to emotional, to comedy club type entertainment. Congratulations to our conference committee for being bold and venturing into new waters with their approach to providing top class speakers and information to our members. The entertainment by Big Fish had many dancing all night. The Drag Show, another adventurous committee decision, was transformational

as we watched the audience change, accept and then celebrate throughout the show. Something many of us will always remember. Our conference was an overwhelming success thanks to the hard work of our CPBI Atlantic Council, volunteers and the 28 Sponsors who helped us deliver a high caliber event. Bring on St. John's in 2024!

As our thoughts and prayers went out to our colleagues in Halifax, we made donations to the NS Wild Fires in lieu of our Summer Socials. In December we held Holiday Socials in Charlottetown, Halifax, Fredericton and St. John's, NL. We had a great time seeing and connecting with our members at these fun social events.

We look forward to more live, in-person programming in 2024, starting with our 2024 Economic Forecasts in Halifax and St. John's, NL in February.

There are a few changes to our CPBI Atlantic Council. In 2023 we welcomed Mike Horne, Mercer to our CPBI Atlantic Council. In 2024, we are sad to see Jason Durdle, Provident 10 step off council but look forward to having Heather Keough, Provident 10, join us as our newest council member.

And a big thank you to Kelly Lightfoot, conference planner and administrator extraordinaire, we could not do all this without you. We are incredibly grateful for her support and hard work. Thank you, Kelly!

Thank you for your continued support and we look forward to seeing you at our 2024 events.

Atlantic Region

CPBI Atlantic Regional Council (2023)



Steve Cameron Chairperson



Jennifer UrquhartPast Chairperson



Leanne O'Reilly Vice-Chairperson



David Fisher Treasurer/ Secretary

Council Members



Tara Anstey



Jen Butle



Ron Cashin



Jason Durdle



Mike Horne



Diane Macdonald



Thane Mackay



Dante Manna



Theresa Rose

National Board Representative Regional Administrator



David Wayne Tutty



Kelly Lightfoot

2023 Events

Date	Event
February	Aftershocks: An Economic Outlook for the Balance of 2023 hosted in St John's, NL & Halifax, NS
April	BEYOND PRONOUNS: Gender Inclusion in Plan Design and Administration - hosted in Halifax, NS, Saint John, NB and St John's, NL
September	BEYOND PRONOUNS: Gender Inclusion in Plan Design and Administration
October	2023 CPBI Atlantic Regional Conference
November	CPBI Atlantic Holiday Networking Social - Charlottetown
December	CPBI Atlantic Holiday Networking Social - Halifax, NS, Fredericton, NB and St. John's, NL

2023 Sponsors





















Atlantic Region

2023 Atlantic Regional Conference

In October many of us made our way to St. Andrews by-the-Sea for our 2023 CPBI Atlantic Regional Conference. Well, who would have ever thought what magic, fun, laughs and some tears would emerge in this small seaside town. Our keynote speakers ranged from inspirational, to emotional, to comedy club type entertainment. Congratulations to our conference committee for being bold and venturing into new waters with their approach to providing top class speakers and information to our members. The entertainment by Big Fish had many dancing all night. The Drag Show, another adventurous committee decision, was transformational as we watched the audience change, accept and then celebrate throughout the show. Something many of us will always remember. Our conference was an overwhelming success thanks to the hard work of our CPBI Atlantic Council, volunteers and the 28 Sponsors who helped us deliver a high caliber event. Bring on the 2024 CPBI Atlantic Regional Conference in St. John's October 2-4, 2024!

2023 Regional Conference Sponsors











Quebec Region



Pierre Caron 2023 Chair, CPBI Quebec Region

We're proud to be part of this national association dedicated to the development of professionals working in the benefits and pension industry. In Quebec, we offer our members a variety of workshops and training courses, available in-person and online, as well as webinars throughout the year.

Our annual Economic Forecast Luncheon in January was a success once again this year, and our first Symposium in November 2023 was a popular one-day online event, with the morning dedicated to employee benefits and the afternoon to retirement and investments.

Our success relies on the commitment of our dedicated Program Committee volunteers, who generously share their time, knowledge and expertise. I would like to extend my warmest thanks to them.

We look forward to continuing our expansion and enhancing our offering for the Quebec Region.

CPBI Quebec Regional Council (2023)







Louis-Philippe Corbeil Girard Secretary

Regional Administrator



Michel Blanchette

2023 Sponsors

SILVER Conseil Phialex

BRONZE



HARBOURVEST



Quebec Region

2023 Events

Date	Event
January	Prévisions économiques 2023
March	 Formation - Placement de base Formation - Régimes de retraite de base
April	 Régimes de retraite et gouvernance climatique Formation régimes de retraite niveau 1
May	 Choisir son assureur ou son mode de gestion en assurance collective Placement niveau 1
June	• Atelier : Élaboration d'une politique de placement et comment structurer son portefeuille en actions
October	 Formation - Régimes de retraite de base Régimes de retraite niveau 1
November	 Symposium ICRA Québec Formation - Placement de base Élaborer un régime d'avantages sociaux adapté aux besoins de votre entreprise au Québec





Ontario Region



Michael Macoun 2023 Chair, CPBI Ontario Region Vice President-Corporate Development People Corporation

2023 was another exceptional year for CPBI Ontario. We welcomed back our members to in-person events throughout the year. In January, we hosted our Economic Outlook featuring a panel of industry leaders giving their insight and predictions about the upcoming year. Our Annual Links & Learn event in August was another huge success. Finally, we hosted a session on program engagement in September to round out our year.

In addition, we were excited to host two additional events in London, Ontario. Our amazing volunteers in our London chapter have done a fantastic job in growing and establishing an increased presence in Southwestern Ontario.

We continue to host online seminars throughout the year and are planning on hosting more sessions in 2024.

Finally, CPBI continues to maintain a fantastic relationship with HRPA through our benefits and pension certificate programs. In 2023, we hosted 4 certificate programs to HR professionals who are looking for valuable insight and training.

We look forward to 2024 and continue to build upon our successes during this past year.

National Board Representative



Natasha D. Monkman

Regional Administrator



Cristina De Faveri

CPBI Ontario Regional Council (2023)



Michael Macoun Chairperson



Christine Van StadenPast Chairperson



Giorgio Follegati Vice-Chairperson



Filip Curovic Treasurer

Council Members



Kim Conners



Robert Fortnum



Matthew Glossop



Caroline Helbronner



Emilie Inakazu



Sandra Johnson



Ryan Kothari



Kelleher Lynch



Kimberley Maxwell



Abigail O'Neil



Kaksha Patel



Dimitri Poliak



Guillaume Richard



Kim N. Ross

Ontario Region

2023 Events

Date	Event
January	CPBI Ontario Economic Outlook 2023 Breakfast Seminar
March	CPBI Ontario Webinar - Inpatriate Benefit SolutionsCanadian Pension Certificate Program
April	 London Chapter breakfast seminar - Exploring Responsible Coverage – Chronic Disease and Fraud
May	 CPBI Ontario Webinar - Re-thinking mental-health absence and disability management: Innovative new ways to support return to work Canadian Benefits Certificate Program
July	CPBI Ontario Webinar - Should ESG and DEI be integrated into retirement programs?
August	CPBI Ontario Links and Learn Golf Tournament 2023
September	CPBI Ontario Seminar Moving the dial on program engagement
October	 London Chapter Fall Breakfast Seminar - Pension and Benefits Trends Canadian Benefits Certificate Program Canadian Pension Certificate Program
November	Artificial intelligence is here to stay: Are we prepared? (Joint Session)

2023 Sponsors

GOLD





SILVER







BRONZE















2023 Ontario Event Highlight
Links and Learn Golf Tournament
2023 (Milton, August 1)





Manitoba Region



Reece Cretton
2023 Chair,
CPBI Manitoba Region
Sales Director, GRS (West)
Canada Life

CPBI Manitoba membership base is well represented by the pension, benefits, and investment sectors within our province. We continue to strive to deliver content to our members that fulfills CPBI's mission to provide an opportunity to participate in high quality, high value and cost-effective education and networking forums focused on the exchange of information and best practices.

Thank you to all our council members, volunteers and Regional Administrator for all their hard work and contributions that allows us to fulfill CPBI's mandate. We continue to work for our membership and be the organization of choice for those looking to advance their careers in the pension, employee benefits and investment sectors.

We were thrilled to host the 2023 National FORUM in Winnipeg and thank everyone for their participation in the event, making it such a success.

In looking at 2024 we will work to further engage our membership in new ways by continuing to gather their valued feedback and input, helping shape and drive our offering going forward.

CPBI Manitoba Regional Council (2023)



Reece Cretton Chairperson



Chris Chernecki Past Chairperson



Samantha Probetts Vice-Chair



Doug Haworth Treasurer

Council Members



Grant Bastone



Simon Deschenes



Patricia Khoe



Marcia Lafantaisie



Kyle McFadyen



Shawn O'Donovan



Tyler Smith



Fran Yaffe

Ayumi Yamanouchi



Regional Administrator



Nicole Smallwood

National Board Representative



J.J. Burnell

Manitoba Region

2023 Events

Date	Event
February	• 2023 Market Outlook: Investing in the Post Goldilocks Era, Justin Truong – MacKenzie Invesments
March	• Understanding Employment Insurance, Thiané Diop -Service Canada / Government of Canada
April	Rewards in a Changing Environment, Carolyn Kildare – Mercer Rewards
May	 Incorporating Alternative Investments into Pension Plans, Scott Henshaw – TD Asset Management Obesity: The Science, Impacts and Strategies (Joint Western Regions Session) Benefits Fundamentals (5 modules)
September	Primer on the Multijurisdictional Pension Plan Agreement, Jared Mickall – Mercer
October	 Intent to Deceive – Health Care Fraud, Gary Askin - Sunlife The Wild West of Pension Regulators (Joint Western Regions Session)
November	Artificial Intelligence is here to stay: Are we Prepared? (Joint Session)

2023 Sponsors

















Saskatchewan Region



Sherri Welk 2023 Chair, CPBI Saskatchewan Region Account Executive Core Benefits

CPBI Saskatchewan is proud of its prairie roots and strong membership. We strive to be the leader in Professional Development for pension, employee benefits and investment sectors by providing best in class, affordable educational programming and connecting our members through diverse networking events.

We were proud to host the 2023 Saskatchewan Regional Conference in Saskatoon in April 2023 and we are excited to host our 12th Annual Regional Conference in Regina in April 2024. We could not be prouder of our dedicated volunteers, partners and sponsors for their year after year commitment to hosting a National level Conference in our province.

CPBI Saskatchewan Regional Council (2023)



Sherri Welk Chairperson



Pamela Peters Vice-Chair



Jolene Beblow Treasurer



Jessica Kreutzer Secretary

Council Members



Michael Carss



James Dulmage



Nancy Feniuk



Gail Genest

National Board Representative



Zumstien (January to June 2023)



Tami Dove (June to December 2023)

Regional Administrator



Krista Frayn

2023 Sponsors























Saskatchewan Region

2023 Events

Date	Event
February	Cyber Security 2.0 – Revenge of the Insider
March	 CPBI Saskatchewan + PEBA in partnership bring you ACAP 1 hosted by Humber College Best practices of Pension and Benefit Communication
April	• 2023 CPBI Saskatchewan Regional Conference
May	Obesity: The Science, Impacts and Strategies (Joint Session)
August	CPBI Saskatchewan + PEBA in partnership bring you ACAP 2 hosted by Humber College
September	 CPBI Saskatchewan Networking Social – Saskatoon CPBI Saskatchewan Networking Social - Regina
October	 The Wild West of Pensions Regulators (Joint Western Regions Session) Benefits, Beyond the Basics 1-Day Seminar
November	Artificial intelligence is here to stay: Are we prepared? (Joint Session)









Saskatchewan Region

2023 Saskatchewan Regional Conference

CPBI Saskatchewan welcomed over 180 attendees, speakers and sponsors to our 2023 Regional Conference in Saskatoon.

The conference, themed Expedition #JourneyWithPurpose took our attends on a voyage of education, networking and inspiration.

Great job done by the committee. The Keynote speakers were amazing and provided people with a chance to do some self reflection.

Thank you for all the hard work put into organizing a first-class conference! From the insightful keynote speakers to the engaging breakout sessions, every aspect of the conference was thoughtfully planned and executed.

2023 Regional Conference Sponsors

TITLE



DIAMOND



PLATINUM

















GOLD











SILVER

ECKLER

FASKEN



BRONZE



MEDIA













Northern Alberta Region



Don Forbes 2023 Chair, CPBI Northern Alberta Region Benefits Expert

We are all excited (I know I am) about the CPBI Western Regional Conference, which will be one of Canada's premiere pension, benefits and investment conferences, drawing industry professionals from across the country, being held from May 1st to 3rd, 2024 in Banff, Alberta!

Those who help us put on these educational seminars and networking opportunities are worthy of our thanks for all they do! These include some of the best people in our industry, who love to give back to help us all get better in all that we do. We are always on the lookout for new members and those that want to serve our membership by being on council or on many of the organizing committees. Check out the many benefits of membership at www.cpbi-icra.ca.

Lastly, I am extremely grateful for all our council members: Shelley, Sharon, Damon, Ester, Chanel, Jesse, Dana and Samir for all their hard work! And where would we be without our regional administrator, Elaine, for all her service to our organization. I truly don't know what we would do without you all!

2023 Sponsors

GOLD





SILVER





BRONZE





CPBI Northern Alberta Regional Council (2023)



Don Forbes Chairperson



Damon Callas Treasurer



Shelley Russel Secretary

Council Members



Dana Daniel



Samir Kheireddine



lesse Little



Troy Mann



Esther Scanga



Chanel Simpson

National Board Representative



Sharon L. Vogrinetz

Regional Administrator



Elaine Shannon

2023 Events

Date	Event
February	• Legal & Pension Update (Joint session with SAB)
May	The Wild West of Pension Regulators (Joint session with SAB, SK, Pacific & MB)
October	Employee Disability & Accommodation. What Employers Want To Know
November	Artificial Intelligence is here to stay. Are we prepared? (Joint Session)

Southern Alberta Region



Joanna Walewski 2023 Chair, CPBI Southern Alberta Region Senior Specialist, Benefits & Pension AltaGas Ltd.

The Southern Alberta Council of CPBI consists of volunteers and members embodying the region's unique economic landscape, resilience, and innovative ethos. Our committed volunteers collaborate to curate non-partisan educational events and networking occasions, serving as an ideal platform for members to learn, connect, and engage across various topics. We take pride in our reputation as a frontrunner in delivering top-notch educational and networking initiatives fostering professional advancement throughout Southern Alberta.

The pension and benefits sector in Southern Alberta forms a tight-knit community, and we are delighted to welcome both familiar and new faces. Looking ahead to Spring and Fall 2024, we eagerly anticipate a blend of in-person and virtual events. In-person gatherings offer members a chance to connect with peers in the local pension and benefits community, while virtual sessions allow participation from anywhere, at any time, in collaboration with our CPBI regions, ensuring maximum value for our members. Our unwavering commitment to providing solution-focused programs and services underscores our dedication to nurturing excellence and professionalism within the industry.

CPBI Southern Alberta Regional Council (2023)



Joanna Walewski Chairperson



Alice Nicholls Vice-Chairperson



Luis Ramirez Treasurer

Council Members



Brennan Boyko



Carleen Kay



Rajeev Sharma



Riccardo Silverstro



Kristin Smith



Robert Pound



Sonya Uppal

National Board Representative



Sharon L. Vogrinetz

Regional Administrator



Krista Frayı

Southern Alberta Region

2023 Events

Date	Event
January	Bracing for Turbulence (2023 Economic Update)
February	Pension & Benefit Legal Update (Joint Session)
March	RETIREMENT PLANS 101
April	The Evolution of Virtual Healthcare: Embracing Innovation & Bridging the Gaps
May	Obesity: The Science, Impacts and Strategies (Joint Session)
June	CPBI Summer Social & Education Session
September	Connecting Benefits to Inclusion: An Enbridge Case Study
October	The Wild West of Pensions Regulators (Joint Western Regions Session)
November	Artificial intelligence is here to stay: Are we prepared? (Joint Session)







2023 Sponsors

































































Pacific Region



Jamal Siddiqui 2023 Chair, CPBI Pacific Region AVP, Relationship Management & Client Services, CWB Trust Services

CPBI Pacific Region and council works to deliver innovative and insightful content and meaningful networking opportunities for its members and value for our sponsors. This year we are working toward advancing the following priorities:

Priorities for 2024

- Growing and diversifying our membership base having more in-person networking events and looking at engaging with other regions in BC. (Networking)
- Continuing to drive innovative and well attended virtual and in-person events with diversified content and continuously improving the education experience. (Programming)
- 3. Creating more meaningful regional engagement with members and sponsors (newsletters, network opportunities etc.). (Membership)
- 4. Building a robust council with succession planning to ensure a new and dynamic council. (Governance)
- 5. Driving a successful unified western regional conference. (Operations)

CPBI Pacific Regional Council (2023)



Jamal Siddiqui Chairperson



Melody Helleouet Vice-Chairperson



Jordan Ross Treasurer

Council Members



Jon Bandringa



Natasha Binkley



Steve Dumas



Jim Favaro



Shane Hohlweg



Cindy Lee



Kate Madden



Ryan Marciniw

National Board Representative



Ken Lieu



Regional Administrator

Krista Frayn

2023 Sponsors

GOLD

beneva









SILVER











BRONZE

















Pacific Region

2023 Events

Date	Event
January	Virtual Care and EAP 101
March	DC Pension Plans Update
April	Benefits & Underwriting 201
May	CPBI Pacific Spring Social Event
August	Empowerment through Financial Wellness; How to take control of your financial wellbeing
September	The Road to Better Outcomes: 2023 MFS Global Retirement Survey
October	 Mental health in the workplace: What do we do now? The Wild West of Pensions Regulators (Joint Western Regions Session)
	Benefit & Disability Fraud: The landscape, emerging trends and what group insurers can do to minimize the risk
November	Artificial intelligence is here to stay: Are we prepared? (Joint Session)









CPBI Job Posting Service



Helping you connect with qualified candidates!

Here is what the CPBI Job Posting Service offers you to support your recruitment efforts:

- ✓ Your post will be visible for 60 days for all CPBI website visitors
- ✓ A Job email alert will be sent to our members data base about your post
- ✓ A link to all current job posting will be included in our monthly e-bulletin

The CPBI Job Posting Service has helped you find the right candidate for more than 10 years!

Email us at jobposting@cpbi-icra.ca for more information.

Туре	Pricing
Member	\$325
Non Member	\$375

Appointment Notices

NEW FREE service for members

We will post your announcement on our website and in the following month's newsletter

Here how this works:

- ✓ Inclusion in the news section. Full page to include the announcement (photos, text and links). Available in French and English.
- ✓ Listing on the homepage under the news section.
- Inclusion in the Monthly newsletter.
- Send us an email at info@cpbi-icra.ca

National Partners 2023

Thank you

to our 2023 national partners who share the same vision as CPBI and support our work towards the ongoing professional development of the thousands of Canadians working in the pension and benefits sector.

DIAMOND PARTNER



PLATINUM PARTNERS









SILVER PARTNERS











BRONZE PARTNERS









CPBI National Office

National Office Team



CEO Caroline Tison Tel.: 1-888-788-3185 Ext. 6 E-mail: caroline@cpbi-icra.ca



Director of Programs, Digital Learning & Partnerships Lena Jaoude Tel.: 1-888-788-3185 Ext. 4 E-mail: lena@cpbi-icra.ca



Marketing and **Events Manager** Jessica Braemer Tel.: 1-888-788-3185 Ext. 7 E-mail: jessica@cpbi-icra.ca



IT Support & Special Projects Michel Blanchette Tel.: 1-888-788-3185 Ext. 8 E-mail: michel@cpbi-icra.ca



Manager, Membership **Growth and Retention Nicole Smallwood** Tel.: 1-888-788-3185 Ext. 3 E-mail: membership@cpbi-icra.ca



Finance Manager Monique Papineau

National Office

410-4060 Saint-Catherine St. West Westmount, Quebec H3Z 3Z3 Tel.: 1-888-788-3185

General Inquiries

Tel.: 1-888-788-3185 Ext. 7 E-mail: info@cpbi-icra.ca

Social Media:





@CPBIICRA 😝 | in 📈 @CPBI_ICRA



2023 Audited Financial Statements

For the year ended December 31, 2023



Tel: 514-931-0841 Fax: 514-931-9491

www.bdo.ca

BDO Canada s.r.l./S.E.N.C.R.L./LLP 1000 De La Gauchetière Street West Suite 200

Montréal, Québec H3B 4W5

Independent Auditor's Report

To the Board of Directors of the Canadian Pension and Benefits Institute

Opinion

We have audited the financial statements of the Canadian Pension and Benefits Institute (the "Institute"), which comprise the statement of financial position as at December 31, 2023, the statements of revenue and expenditures, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Institute as at December 31, 2023, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Institute in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

BDO Canada LLP, a Canadian limited liability partnership, is a member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.



Independent Auditor's Report

In preparing the financial statements, management is responsible for assessing the Institute's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Institute or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Institute's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error, design and perform audit procedures responsive to those risks, and
 obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 The risk of not detecting a material misstatement resulting from fraud is higher than for
 one resulting from error, as fraud may involve collusion, forgery, intentional omissions,
 misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Institute's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



Independent Auditor's Report

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Institute's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Institute to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada s.r.l./S.E.N.C.R.L./LLP

Montréal, Québec May 28, 2024

¹ CPA auditor, public accountancy permit No. A113666

Canadian Pension and Benefits Institute Statement of Financial Position

December 31	2023	2022
Assets		
Current Cash Investments (Note 2) Accounts receivable (Note 3) Prepaid expenses	\$ 676,271 1,607,036 23,687 136,615	\$ 641,690 1,557,161 17,002 94,962
Property and equipment (Note 4) Intangible assets (Note 5)	2,443,609 9,208 105,817	2,310,815 6,781 93,617
	\$ 2,558,634	\$ 2,411,213
Liabilities and Net Assets		
Current Accounts payable and accrued liabilities Membership dues received in advance (Note 6) Activity revenue received in advance (Note 7)	\$ 104,449 305,850 237,594	\$ 103,920 290,880 112,779
	647,893	507,579
Canada Emergency Business Account	647,893	40,000 547,579
Net Assets Reserve for contingencies (Note 8) Unrestricted	431,392 1,479,349 1,910,741	465,564 1,398,070 1,863,634
	\$ 2,558,634	\$ 2,411,213

Commitments (Note 9)

On behalf of the Board:

Director

_ Director

Canadian Pension and Benefits Institute Statement of Changes in Net Assets

For the year ended December 31	-	Reserve for ntingencies	Unrestricted	2023 Total	2022 Total
Balance, beginning of the year	\$	465,564	\$ 1,398,070	\$ 1,863,634	\$ 1,820,500
Excess of revenue over expenditures for the year		-	47,107	47,107	43,134
Appropriation of unrestricted net assets to reserve for contingencies Accrued interest for the year Withdraws which is equal the Accumulated deficits stemming from	;	27,330	(27,330)	-	-
2020 to 2022 Rebalancing contributions to reflect actual risk		(64,355) 2,853	64,355 (2,853)	- -	- -
Balance, end of the year	\$	431,392	\$ 1,479,349	\$ 1,910,741	\$ 1,863,634

Canadian Pension and Benefits Institute Statement of Revenue and Expenditures

For the year ended December 31	2023	2022
Revenue Conferences, seminars and sponsorships Membership dues Interest and investment income (Note 2)	\$ 1,376,738 428,765 82,481	\$ 1,285,015 388,134 17,918
Other income	29,025 1,917,009	41,125 1,732,192
Expenditures Conferences, seminars and other member activities Salaries and employee benefits Other administrative, marketing and communication expenses Contracted administrative services Board, committees and regional councils Rent Amortization of property and equipment Amortization of intangible assets	760,746 572,806 226,387 220,459 57,323 28,684 3,497	663,359 527,470 211,710 214,050 40,049 28,423 2,113 1,884
Excess of revenue over expenditures for the year	 \$ 1,869,902 47,107	 \$ 1,689,058

Canadian Pension and Benefits Institute Statement of Cash Flows

For the year ended December 31		2023	2022
Cash flows from operating activities Excess of revenue over expenditures for the year Items not affecting cash:	\$	47,107 \$	43,134
Amortization of property and equipment Amortization of intangible assets		3,497 -	2,113 1,884
Changes in non-cash working capital:		50,604	47,131
Accounts receivable		(6,685)	(13,180)
Prepaid expenses		(41,653)	(29,241)
Accounts payable and accrued liabilities		529	8,557
Membership dues received in advance Activity revenue received in advance		14,970 124,815	2,026 9,945
Activity revenue received in advance	_	124,613	7,743
	_	142,580	25,238
Cash flows from investing activities Acquisition of investments, net of proceeds on disposition			
of investments		(45,550)	(220,998)
Acquisition of property and equipment		(5,924)	(1,470)
Acquisition of intangible assets		(12,200)	(12,517)
		(63,674)	(234,985)
Cash flows from financing activity Canada Emergency Business Account		(40,000)	
Canada Linergency business Account	_	(40,000)	
Net increase (decrease) in cash		38,906	(209,747)
Cash and cash equivalents, beginning of the year	_	642,087	851,834
Cash and cash equivalents, end of the year	\$	680,993 \$	642,087
Represented by:	¢	474 274 ¢	644 600
Cash Cash held in short-term investments	\$	676,271 \$ 4,722	641,690 397
Cash held in short-term investments		4,722	397
	\$	680,993 \$	642,087

December 31, 2023

1. Significant Accounting Policies

Nature and Purpose of the Organization

The Canadian Pension and Benefits Institute (the "Institute") is incorporated under Part II of the *Canada Corporations Act* as a national not-for-profit organization. The purpose of the Institute is to provide its members with the opportunity to participate in high-quality, cost-effective education and networking events across Canada, with a focus on best practices related to pensions, employee benefits and investments.

Basis of Accounting

These financial statements have been prepared using Canadian accounting standards for not-for-profit organizations ("ASNPO").

Revenue Recognition

The Institute follows the deferral method of accounting for revenue. Revenue include conferences, seminars and other member activities. Unrestricted revenue are recognized as revenue when the amount to be received can be reasonably estimated and collection is reasonably assured.

Revenue from membership dues are recognized on a straight-line basis over the membership period, which is January 1 to December 31, when the amount to be received can be reasonably estimated and collection is reasonably assured. Deferred revenue may arise as memberships are annual and paid up front, as such membership service may not have been fulfilled at year end resulting in a deferral of the remainder of the revenue to be recognized.

Other income consists of job posting income and interest and investment income.

Job posting income is recognized in the period the services are rendered when the amount to be received can be reasonably estimated and ultimate collection is reasonably assured.

Interest and investment income on investments is generated through investments made in guaranteed investment certificates and diversified portfolio during the year. These investments bear fixed issuance and maturity dates as well as a guaranteed annual interest rate. Interest and investment income is recognized on the basis of accrual accounting.

Property and Equipment

Property and equipment are recorded at cost less accumulated amortization. Amortization is calculated on a declining balance basis at the following annual rates:

	Rates
Furniture and equipment	20%
Computer equipment	30%

December 31, 2023

1. Significant Accounting Policies (continued)

Intangible Assets

Intangible assets with a definite life are recorded at cost less accumulated amortization. Amortization is based on the estimated useful life of the asset and is calculated as follows:

Website and members' platform

Method

Straight-line basis

Syears

Long-lived Assets

Long-lived assets, comprised of property and equipment and intangible assets, are reviewed for impairment if events or changes in circumstances indicate that the carrying amount may not be recoverable. If the sum of the undiscounted future cash flows expected from use and residual value is less than carrying amount, the long-lived asset is considered impaired. An impairment loss is measured as the amount by which the carrying value of the long-lived asset exceeds its fair value.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, bank balances and short-term investments with a maturity of three months or less, from the date of acquisition.

Financial Instruments

Arm's length financial instruments are recorded at fair value at initial recognition.

Related party financial instruments quoted in an active market or those with observable inputs significant to the determination of fair value or derivative contracts are recorded at fair value at initial recognition. All other related party financial instruments are recorded at cost at initial recognition.

In subsequent periods, equities traded in an active market and derivatives are reported at fair value, with any change in fair value reported in income. All other financial instruments are reported at cost or amortized cost less impairment. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items measured at fair value and charged to the financial instrument for those measured at amortized cost.

Financial assets are tested for impairment when indicators of impairment exist. When a significant change in the expected timing or amount of the future cash flows of the financial asset is identified, the carrying amount of the financial asset is reduced and the amount of the write-down is recognized in net income. A previously recognized impairment loss may be reversed to the extent of the improvement, provided it is not greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously, and the amount of the reversal is recognized in net income.

December 31, 2023

1. Significant Accounting Policies (continued)

Contributed Services

Volunteers contribute many hours per year to assist the Institute in carrying out its activities. Due to the difficulty of determining their fair value, contributed services are not recognized in the financial statements. The Institute does not record the material and services rendered in nature.

Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the reporting period. Significant items subject to estimates and assumptions include, but are not limited to, estimated useful life of property and equipment and intangible assets. Actual results could differ from management's best estimates as additional information becomes available in the future.

December 31, 2023

2. Investments

	2023	2022
Unrestricted investments Saving accounts bearing interest at rates varying between 0.5% and 1.0% and maturing in February 2024. Guaranteed investment certificates, bearing interest at 4.80% and maturing in Febuary 2024. High-yield Investment savings account. Diversified fund (costs \$485,286; 2022 - \$Nil). Guaranteed investment certificates, bearing	\$ 3,359 473,986 161,618 503,262	727,415 -
interest at 4.55%, maturing in 2023.		40,000
	1,142,225	1,091,597
Investments held for the reserve for contingencies Saving accounts bearing interest at rates varying between 0.5% and 1.0% and maturing in February 2024. Guaranteed investment certificates, bearing interest at 4.80% and maturing in Febuary 2024. High-yield Investment savings account. Diversified fund (costs \$237,071; 2022 - \$Nil).	1,362 208,127 8,251 247,071	- - 465,564 -
	464,811	465,564
	\$ 1,607,036	\$ 1,557,161

Interest and investment income includes \$40,434 (2022 - \$17,918) of interest and investment income earned on the above investments.

Unrestricted investments include an amount of \$100,000 given as a collateral for the credit card facilities whose balance at December 31, 2023 amounts to \$14,881 (2022 - \$16,782).

Decem	ber 31	I, 2023
-------	--------	---------

3.	Δασοιι	D.		_ 1 _
•	ACCOLL	nts Re	ובעוםא	םור

	 2023	2022
Sundries receivable Sales taxes receivable	\$ 12,833 10,854	\$ 7,910 9,092
	\$ 23,687	\$ 17,002

4. Property and Equipment

		3		202	2		
	 Accumulated Cost Amortization		Cost	_	cumulated nortization		
Furniture and equipment Computer equipment	\$ 912 16,320	\$	171 7,853	\$	41,556 107,734	\$	40,644 101,865
	17,232		8,024		149,290		142,509
		\$	9,208			\$	6,781

5. Intangible Assets

	 2023					202	2
	Cost		cumulated ortization		Cost		ccumulated mortization
Website and members' platform in development	\$ 105,817	\$	_	\$	93,617	\$	_
·		\$	105,817			\$	93,617

December 31, 2023

6. Membership Dues Received in Advance

	2023	2022
Balance, beginning of the year Amounts received related to the following year Revenue recognized during the year	\$ 290,880 305,850 (290,880)	\$ 288,854 290,880 (288,854)
Balance, end of the year	\$ 305,850	\$ 290,880

7. Activity Revenue Received in Advance

	 2023	2022	
Balance, beginning of the year Amounts received related to the following year Revenue recognized during the year	\$ 112,779 \$ 237,594 (112,779)	102,834 112,779 (102,834)	
Balance, end of the year	\$ 237,594 \$	112,779	

Activity revenue received in advance consist of conference and other member activities revenue paid in advance.

8. Reserve for Contingencies

The Institute has a policy requiring it to maintain reserves of an original amount of \$500,000 in case of unforeseen costs or losses. Amounts are recorded as reserves in the financial statements when the Board of Directors explicitly appropriates unrestricted net assets.

In 2022, the Ontario region repaid the \$25,000 it withdrew in 2021. There was also a rebalancing of the reserve contributions of \$47,148 to better reflect the risk of each entity (Regions and National). Finally, the total amount of accumulated interest of \$64,492 (including accrued interest for the current year) was transferred to unrestricted funds to bridge National operations for 2022.

In 2023, there was a rebalancing of the reserve contributions of \$2,853 to better reflect the risk of each entity (Regions and National). Finally, the total amount of accumulated deficits between 2020 and 2022 of \$64,355 was transferred to unrestricted investments to bridge National operations for 2023.

Consequently, the reserve is comprised of investments and has a balance of \$431,392 as at December 31, 2023.

December 31, 2023

9. Commitments

The Institute is committed to a lease for the rental of office space expiring in June 2027. It has also made reservations for hotels, engaged speakers for future events and hired professionals to develop the website and members' platform. The estimated minimum financial commitments for the next four years are presented in the following table:

	Hotels, beakers and Vebsite and Members' Platform	Rent	
2024 2025 2026 2027	\$ 648,094 316,217 57,846 7,960	\$	24,063 24,063 26,250 6,563
	\$ 1,030,117	\$	80,939

The amounts disclosed as commitments for hotels, speakers and website and members' platform represent the full amount of the contracts signed at the date of the financial statements. Should conferences be cancelled, the amount the Institute will have to pay will be less. The Institute will fund future commitments with the unrestricted net assets.

10. Financial Instruments

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Institute is exposed to credit risk in relation to cash, accounts receivable and investments. The Institute mitigates the risk of cash and investments by dealing with creditworthy financial institutions and counterparties. The Institute mitigates the risk of accounts receivable by closely monitoring the aging of accounts receivable.

Risk varied significantly from the previous year due to the increase in its investments.

Interest rate risk

The Institute is exposed to financial risks that arise from fluctuations of interest rates and the degree of volatility of these rates. The Institute is exposed to interest rate risk with respect to its fixed interest rate investments. The investments at fixed interest rate exposed the Institute to a fair value risk.

December 31, 2023

10. Financial Instruments (continued)

Liquidity risk

Liquidity risk is the risk that the Institute will encounter difficulty in meeting its obligations associated with financial liabilities. The Institute's liquidity risk arises from its accounts payable. The Institute manages this risk by monitoring working capital and cash flows needs.

There have been no changes to the Institute's financial instruments risks exposure from the previous year.





Canadian Pension & Benefits Institute

410-4060 Saint-Catherine St. West, Westmount, QC H3Z 2Z3 Tel: 1-888-788-3185 www.cpbi-icra.ca